

# Rio Tinto Alcan Inc.

## Important Notice for Unexchanged Holders of Alcan Inc. Shares

Dear Shareholder:

October 2010

Our records show that you still hold Alcan Inc. ("Alcan") shares. There is no longer a market for Alcan shares as Alcan Inc. was bought by Rio Tinto Canada Holding Inc. ("Rio Tinto") on November 14, 2007 and subsequently became Rio Tinto Alcan Inc. **As a result of this transaction, you are entitled to \$101.00 (USD) for every Alcan share you own.** Both the number of Alcan shares you hold and the amount of cash payment due to you are indicated on the attached Claim Card.

You have previously been notified to send in your Alcan share certificate(s) to exchange for the cash payment due to you. As a result of not receiving a response from you, Georgeson Shareholder Communications Canada Inc. ("Georgeson") has been retained to assist you in claiming your cash payment (the "Program"). To claim your cash payment, please complete the attached Claim Card, sign it and return it together with your Alcan share certificate(s) in the envelope provided. Should you wish to use this Program, a fee of \$15.15 (USD) per exchanged Alcan share will be deducted from your proceeds and paid to Georgeson. **IF YOU ARE UNABLE TO LOCATE YOUR ALCAN SHARE CERTIFICATE(S)**, please also sign on the reverse side of the attached Claim Card attesting to the loss of your certificate(s). Your certificate(s) will be replaced and exchanged for the cash payment you are entitled to. An additional fee of \$5.05 (USD) per Alcan share will be deducted from your payment in the event that your Alcan share certificate(s) is lost.

**Please read these materials carefully.** There is no benefit in continuing to hold your Alcan share certificate(s). The cash payment to which you are entitled cannot be sent to you until you surrender your Alcan share certificate(s) through this Program or by other means. Eventually, if you do not claim your entitlement, your cash payment may be turned over to certain government authorities under abandoned property laws. Georgeson is permitted to administer this Program through **December 10, 2010** although an extension may be granted. If you have any questions, please contact Georgeson as follows:

**Canada and USA (toll free) 1 (800) 890-1037**  
**Overseas (call collect) (514) 982-2390**

**Rio Tinto Alcan Inc.**

CLAIM CARD FOR UNEXCHANGED HOLDERS OF ALCAN INC. SHARES  
Georgeson Shareholder Communications Canada Inc.  
PO Box 4236 Station A, Toronto, Ontario M5W 5P8



# Rio Tinto Alcan Inc.

I, the undersigned, am the rightful owner of the cash entitlement listed on this Claim Card. I hereby attest that the address printed on this Claim Card is my current address of record. I understand that by signing and returning this Claim Card, I am confirming that I wish to have Georgeson assist me in recovering my entitlements. I understand that Georgeson will charge me a fee equal to \$15.15 (USD) per Alcan Inc. share I hold, as described elsewhere in these documents, and, if I have lost my share certificate(s), an additional \$5.05 (USD) per Alcan Inc. share represented by the lost share certificate(s). I hereby direct Rio Tinto Alcan Inc. and its depositary, Computershare Investor Services, to issue my cash payment directly to Georgeson.

X \_\_\_\_\_ DATE  
SIGNATURE OF OWNER

X \_\_\_\_\_ DATE  
SIGNATURE OF CO-OWNER, IF ANY

MY DAYTIME PHONE NUMBER IS ( ) \_\_\_\_\_

## QUESTIONS AND ANSWERS

### 1. How do I complete the Claim Card?

Please sign exactly as your name appears on the front of the Claim Card. If your shares are lost, also sign on the reverse side of the Claim Card attesting to the loss of your certificate(s). If more than one name is listed on the Claim Card, all parties listed must sign. If the cheque for the cash payment is to be issued in the name of a person other than the person(s) named on the Alcan Inc. ("Alcan") share certificate(s), additional documents may be required to complete the transaction. Your signed Claim Card must be received in good order no later than **December 10, 2010**.

### 2. Why should I exchange my Alcan share certificate(s)?

As a result of the acquisition of Alcan Inc. by Rio Tinto Canada Holding Inc. ("Rio Tinto") on November 14, 2007, the Alcan shares you are holding no longer trade on any stock exchange. Following this transaction, you are due a cash payment equal to \$101.00 (USD) for every Alcan share you hold. You should now consider sending in your Alcan share certificate(s) so that they may be exchanged for the cash payment due to you through this voluntary program or by other available means, such as Rio Tinto's depository, Computershare Investor Services.

### 3. What if I don't have my Alcan share certificate(s)?

Complete the Claim Card and your Alcan shares will be replaced so that they may be exchanged for the cash payment due you, subject to an additional fee of \$5.05 (USD) per Alcan share represented by the lost certificate(s), as provided for by the Statement/Affidavit on the back of the Claim Card.

### 4. What happens if I choose to exchange my Alcan shares?

After verifying that the documentation is in order, your cash payment will be requisitioned. The amount of cash issuable to you if you participate in the Program will be the net balance of your entitlement after the fee. The fee to Georgeson will be paid by way of a deduction from the cash payment due to you. Georgeson will arrange for the delivery of your cash payment, less the fee, to you.

### 5. How is the fee to Georgeson calculated?

The fee, payable to Georgeson, is calculated at \$15.15 (USD) per Alcan share you are due. Similarly, the additional lost fee is calculated on the Alcan shares represented by the lost certificate(s) at a rate of \$5.05 (USD) per Alcan share.

### 6. What if I am the beneficiary or executor of an estate that holds Alcan shares?

Please contact Georgeson toll free at **1 (800) 890-1037** or collect at **(514) 982-2390**, for further instructions.

### 7. What about the protection of my personal information?

Your privacy and use of your personal information is important to Georgeson. As a provider of services to shareholders of numerous companies worldwide, the collection and use of personal information is fundamental to their day-to-day business operations. Only proper and legitimate means will be employed to collect personal information. Your personal information will be made available only to authorized persons solely for the purposes of asset reunification and Georgeson will protect your personal information by appropriate safeguards. For Privacy inquiries, please contact [privacyofficer@georgeson.com](mailto:privacyofficer@georgeson.com).

**If you have any questions after reading this material,  
please call Georgeson for assistance at:**

**Canada and USA (toll free) 1 (800) 890-1037  
Overseas (call collect) (514) 982-2390**



**Georgeson**

**PLEASE SIGN THE FRONT OF THIS CARD**